

# EU2022.CZ

Czech Presidency of the Council  
of the European Union



## Who Is Who

**Directors and Experts of Better Regulation Conference  
Crisis Legislation: Lessons Learned or Missed Opportunities?**

Lichtenštejnský palác, U Sovových mlýnů 506/4

Prague, Czech Republic

8–9 September 2022

## Plenary Speakers and Moderators



### Karel Blaha

Karel is the Deputy Minister for Legislation at the Office of the Government of the Czech Republic, specializing in better regulation, regulatory impact assessment and behavioural insights. He has been active in the Czech state administration since 2005. In addition to the Government Office, he also worked at the Ministry of the Interior and the Ministry of Finance where he participated in the impact assessment of the new and ultimately successful gambling regulation. Karel holds a Masters in Psychosocial Studies and Hussite Theology from Charles University in Prague.



### Paul Mollerup

Paul is the chair of the Danish Business Regulation Forum. He has worked in the Danish Ministry of Finance and the Ministry of Culture, and he has served as private secretary to the Danish Prime Minister (1995–97). He has worked as a CEO of the Danish Consumer Cooperative (2002–07) before joining the Danish Association of SMEs (2007–09) and, subsequently, the Association of Danish Law Firms (2009–present), where he is Managing Director. Paul was a member of the HLG AB (Stoiber Group) from 2008–12 and a rapporteur of the Europe Can Do Better, a report on the use of best practices in EU Member States. He has been a member of the Danish Forum for Better Regulation (2012–14), and he has chaired the Danish Implementation Council (2015–19). Paul holds a M.A. in Economics.



### Christoph Bausch

Christoph is a Senior Representative at the Federation of German Industries (BDI) in Brussels. He also serves as Chair of the Working Group on Better Regulation at BusinessEurope and is a member of the European Commission's Fit for Future Platform working on simplification of EU law. His area of expertise includes Single Market policy, better regulation, institutional affairs and SMEs.



## Richard Alcorn

Richard works as a Policy Analyst within the Regulatory Policy Division of the Organisation for Economic Co-operation and Development (OECD), within the Regulatory Management and Delivery Team. Whilst at the OECD, he has worked on implementing better regulation processes, in particular Regulatory Impact Assessment (RIA), within governments worldwide. Recent projects have included country reviews for the Governments of the Netherlands, Austria and Lithuania. Richard recently worked with the Government of Mauritius to implement an entirely new RIA system within their law making process. Before joining the OECD, he worked for 7 years as a Policy Manager within the UK Civil Service, working in a number of Departments including HM Treasury and the Better Regulation Executive, within the Department of Business, Energy & Industrial Strategy. Prior to the Civil Service, he worked in a number of analytical roles within the UK National Audit Office as well as in private sector consultancy. Richard holds a Masters in Economics (MA) from the University of Glasgow.



## Michał Narożny

Michał is an economist and econometrician by training. He taught micro and macroeconomics at the University of Economics in Wrocław, Poland, before joining the European Commission's Directorate General for Economic and Financial Affairs in 2005. At DG ECFIN, he first worked as a country desk officer for Poland and later on in a horizontal unit, being responsible for coordinating economic forecasts for EU Member States and for analysing the economic situation in the EU. Since 2014, Michał has joined the Better Regulation team at the Secretariat-General of the European Commission. On a daily basis, he deals with the analysis of impact assessments, evaluations, and fitness checks submitted to the Regulator Scrutiny Board. Michał also contributes to the constant development of the Commission's Better Regulation policy and coordinated the latest update of the Better Regulation Guidelines and Toolbox.



## Vladimír Štípek

Vladimír is working as the head of the Analysis Unit at the Section of the Prime Minister's Office at the Office of the Government of the Czech Republic. Vladimír is a member of the Regulatory Impact Assessment Board of the Legislative Council of the Czech Government. Previously, he worked as an economist and analyst at the Confederation of Industry of the Czech Republic. Vladimír received his doctorate from the University of Economics in Prague.



## Marek Havrda

Marek is the Deputy Minister for European Affairs of the Czech Government. He has built expertise in the areas of evidence-based policy making, impact assessment (IA) and the use of behavioral economics for policy formulation. Inter alia, he led the IA for a major legislative initiative at the Czech Ministry of Finance and since 2014 has been a member of the Impact Assessment Board of the Legislative Council of the Czech Government. In 2016–21, Marek led Artificial Intelligence Policy & Social Impacts activities at a private AI R&D start-up, and contributed to international Artificial Intelligence ethics and governance initiatives. Marek holds a Ph.D. in Sociology from Charles University in Prague and M.A. degrees in Economics, International Studies, and Public Administration from several universities in the UK and the US. He was a Visiting Fulbright Scholar at the Johns Hopkins University School of Advanced International Studies (SAIS).



## Rolf Højjer

Rolf holds a doctorate in political science from Oxford University and has taught politics and economics at Oxford University and at the London School of Economics. He has held various management positions in the Swedish public and private sectors. He has also served as a diplomat and as a civil servant at several Swedish ministries. Currently, Rolf works as a senior advisor in the Swedish Government Offices and coordinates the better regulation agenda within the government offices.



## Erik Akse

Erik is a Better Regulation specialist with extensive experience gained in the Netherlands, the European Commission, and the European Integration process of the Western Balkans. He has worked on more than 200 Impact Assessments and Evaluations. He has first-hand experience with the European Commission's approach to Better Regulation, notably while working on implementing the Better Regulation approach within the organization and at the Impact Assessment Institute while scrutinizing the quality of Impact Assessments. He has published several books and articles on the functioning of the European Union, including the Impact Assessment process and the EU Policy Cycle.



## Katarína Staroňová

Katarína is an Associate Professor at the Institute of Public Policy at Comenius University in Bratislava, Slovakia. Her current research interests include regulatory governance, evidence-based policy formulation, regulatory process quality, and participatory policy formulation. She also specializes in political-administrative relations and the professionalization of civil service. She publishes on these topics in international journals. Over the past two decades, Katarína has provided professional advice to several institutions, including the European Commission, the OECD, the World Bank, and several national governments. Katarína studied at Central European University in Budapest, Hungary (with distinctions) and at New York University, USA.



## Jindřiška Sylllová

Jindřiška graduated from the Faculty of Law of Charles University in Prague. For 20 years, she worked as the director of the Parliamentary Institute, a research centre of the Chamber of Deputies of the Parliament of the Czech Republic. She teaches constitutional law at the Faculty of Law. She is the author of Beck's Commentary on the Treaty of Lisbon and a number of other publications, mainly in the field of legislation and parliamentarism.

## Breakout Sessions Speakers, Moderators, and Rapporteurs



### Martynas Barysas

Martynas joined BusinessEurope as Director for Internal Market in February 2018. His main responsibilities are to oversee the organisation's positions on better regulation, free movement of goods and services (including transport), the digital economy, and single market governance in general. Before joining BusinessEurope he worked at the European Parliament's IMCO Committee Secretariat and also had extensive working experience at the Council as special attaché for the Internal Market at the Lithuanian Permanent Representation to the EU. He chaired the Council's working group on competitiveness and growth during his country's EU Council Presidency in 2013 and was a member of many EU committees and groups dealing with structural reforms, the Single Market, and the business environment in general.



### Kristoffer Nilas Olsen

Kristoffer spearheads the Secretariat for Digital-Ready Legislation. Based in the Danish Ministry of Finance, the Secretariat has since 2018 assisted ministries and agencies in conducting implementation impact assessments of proposed legislation and advised on best practice in ensuring that legislation is digital-ready. More than 400 consultation responses have been drafted so far, and the recommendations of the secretariat are followed by the responsible ministries wholly or in part in more than 75% of cases. Prior to joining the agency, Kristoffer worked in management consulting for 10 years. Kristoffer has a background in Business Administration and Information Systems from Copenhagen Business School and the London School of Economics and Political Science.



## Christine Holmgreen Mejling

Christine is a policy officer with the Secretariat of Digital-Ready Legislation in Denmark. Specialising in advising ministries and agencies in digital-ready legislation within the domains of environment, education, healthcare and immigration, Christine has in this capacity consulted ministries on more than 40 legislative proposals.

Christine has previously worked in the ministerial secretariat of the Ministry of the Environment and Agriculture and with the association of Local Government Denmark. Christine has a Master's degree in political science from the University of Copenhagen.



## Milan Klemplř

Milan is the Economics, Tax and Finance Manager at the Confederation of Industry of the Czech Republic. He analyzes the effects of new legislation in his areas of expertise (especially with regard to taxes) and prepares economic analyses and predictions. Previously, Milan worked as an analyst at the HQ of the Civic Democratic Party (part of the current government coalition). He also worked as an economic adviser to a member of parliament. Milan holds a degree in Political Science from the University of Economics in Prague.



## Cécile Guasch

Cécile has been a business architect at the European Commission since 1995. She first worked in the development of IT systems for the European Commission's internal use. During that period, and while working on procurement systems, she started to understand the deep intermeshing of EU laws with the digital implementation of solutions. She currently supports actions of the Digital Europe Programme, among others: legal interoperability and semantic interoperability. She contributes to designing digital-ready policies and administering the Better Legislation for Smoother Implementation community. Cécile has also been involved in standardisation activities since 2009 under the CEN and OASIS organisations.



## Karel Kotoun

Karel is a Banking Lead in Accenture's Czech office, where he is responsible for the entire banking sector in Central Europe. He focuses on strategy and sales optimization through digital channels and mergers. He also leads the area of sustainability and circular economy. Karel is also behind the implementation of major strategic projects in the insurance and banking sectors in North Africa, Asia and Europe. Additionally, he founded the Accenture Pro Bono consulting program providing free consulting services to non-profit organizations. In his spare time, he is a regular lecturer and frequent contributor to local media on topics related to the world of finance.



## Marijke van Hees

Since June 2017, Marijke van Hees has been the Chair of the Advisory Board on Regulatory Burden (ATR) in the Netherlands. Marijke studied Public Administration at the University of Twente. She has experience in public administrations at the local, provincial and national level in addition to the private sector as an advisor and manager for KPMG and as an entrepreneur. She was the Chair of the Dutch Social Democratic Party (PvdA) from 1999 to 2000. She has five years of experience as a member of the city council and alderman of Enschede (2010–2014). She was in charge of the economy, finance, innovation, and culture. Since 2014, she has again worked as a self-employed professional. Her primary focus is the creation of innovative initiatives, such as those in the healthcare and security industries, always in close collaboration with businesses, governments, and researchers. From 2016–2020, she was Chair of the Dutch Council for Culture on behalf of the Ministry of Education, Culture and Science. On behalf of the Ministry of Economic Affairs and Climate, she serves as Chair of the Dutch National Retailagenda.



## Rudy van Zijp

Rudy is Director of the Advisory Board on Regulatory Burden (ATR) in the Netherlands. Rudy studied Economics at the University of Groningen. After his graduation he went to the VU University Amsterdam, where he received his PhD in 1992. In subsequent years, he lectured on monetary economics, public finance, and history of economic thought. He was also involved in research into the relationship between technological change and economic growth. In 1995, Rudy transferred to the Ministry of Economic Affairs. In the following years he was engaged in innovation policy, structural reform policies in various fields, public procurement policy, and consumer protection policy. In 2008, he was appointed Director of ACTAL, the predecessor of ATR.



## Kristin Johnsrud

Kristin is a Senior Regulatory Policy Adviser at the Secretariat of the Norwegian Better Regulation Council with an extensive experience in the area of Simplification and Better Regulation as well as with Regulatory Impact Assessments and legislation from the Ministry of Education and Research and The Ministry of Trade, Industry and Fisheries. She is also a Chair of an allocation committee under the Ministry of Children and Families which distributes grants to nationwide Norwegian children and youth NGOs. Additionally, she is a member of the program committee at the University of South-Eastern Norway. She holds a Master of Laws degree from the University of Oslo.



### Soňa Mačejová

Soňa is the Head of RIA Unit at the Office of the Government of the Czech Republic, specializing in regulatory impact assessment, public administration, better lawmaking and quality management in Czechia. She has been in Czech state administration since 2009. In addition to the Government Office, she worked at the Ministry of the Interior where she participated in public administration reform. Soňa holds a Master's degree in Political Science from University of West Bohemia in Pilsen.



### Štěpán Růt

Štěpán has been a member of the RIA Unit at the Government Office of the Czech Republic since 2016. He specializes in regulatory impact assessment and better lawmaking at national as well as European level. During the Czech Presidency, he chairs the Council's Working Party on Better Regulation. Štěpán holds a Master's degree in Economic and Political History from the University of Economics and Business in Prague.



### Kristýna Hondlíková

Kristýna is a member of the RIA Unit and the vice-chair of the Better Regulation Working Party during the Czech Presidency of the Council. Her main areas of expertise are social and health policy and gender equality. She previously worked for the Ministry of Labour and Social Affairs, where she took part in EU-funded projects promoting equal opportunities. Kristýna graduated from Charles University in Prague with a Master's degree in Public and Social Policy.



## Lydie Kotajná

Lydie has been a member of the RIA Unit since 2015, specializing in regulatory impact assessment and better lawmaking. She has held positions with the Czech central administration (EU affairs, security, defense, healthcare, and information technology), the General Secretariat of the Council of the EU in Brussels, private consulting firm (Deloitte), and banking. She holds Master's degrees in International Relations and European Studies from Central European University in Budapest and from the Technical University in Ostrava.



## Václav Hokr

As part of the RIA Unit team, Václav is responsible for the relationship with the OECD, where he serves as a delegate to the Regulatory Policy Committee and is also currently co-managing the presidency of the Czech RIA Board, an independent regulatory oversight body, of the RegWatchEurope platform. Václav graduated from the University of Economics in Prague with a Master's degree in Economic Policy and has previously worked for the Ministry of Labour and Social Affairs.



## Jan Kravčík

Jan has been in the Czech central administration since 2010. At the Ministry of the Interior, he focused on public administration systems, human resources management, and social dialogue in the civil service. He has worked at the RIA Unit since 2014, where he is in charge of fostering international cooperation in better regulation. He also represents Czechia in the European Commission's Fit for Future Platform. Jan holds a Master's degree in Slavic Studies from Charles University in Prague.



## Contact us

+420 725 845 696 (Štěpán Růt)

+420 603 144 355 (Kristýna Hondlíková)

[ria@vlada.cz](mailto:ria@vlada.cz) | [ria.vlada.cz](http://ria.vlada.cz)

*De duobus malis, minus est semper eligendum*